

**REPORT FOR: HEALTH AND WELLBEING BOARD**

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**Date of Meeting:** 12 January 2017

**Subject:** North West London (NWL) Sustainability & Transformation Plan (STP)

**Responsible Officer:** Javina Sehgal, Chief Operating Officer  
Harrow CCG  
Chris Spencer, Director People Services,  
Harrow Council

**Public:** Yes

**Wards affected:** All Wards

**Enclosures:** Summary of North West London  
Sustainability And Transformation Plan  
November 2016

North West London Sustainability And  
Transformation Plan 21 October Final  
Submission to NHSE

**Section 1 – Summary and Recommendations**

This report accompanies the final North West London (NWL) Sustainability & Transformation Plan (STP) submitted to NHSE on 21<sup>st</sup> October 2016.

The quality of health and social care collaboration in support of the NWL STP will be one determining factor in the eventual allocation of a national fund of up to £3.8 billion over the next 5 years.

**Recommendations:**

The Board is requested to note the plan.

## **Section 2 – Report**

### **Background**

Sustainability and Transformation Plans (STPs) are a key element of the local implementation of the Five Year Forward View including delivery of the health and care ‘gaps’ described in the Five Year Forward View:

- The health and wellbeing gap;
- The care and quality gap;
- The funding and efficiency gap.

North West London, which includes the 8 boroughs and CCGs, is one of the designated 44 footprints required to submit a STP.

To support delivery of the STP the boroughs in NW London are required to collaborate as ‘place based systems’ across health and local government to address the ambition set out in the FYFV.

To support delivery of the FYFV a nominal additional fund allocation of up to £3.8 billion will be available across the five year period. Access to a portion of the funds to support delivery of the NWL STP will be largely determined by the content and local system-wide (Council, Commissioners, Providers, 3<sup>rd</sup> sector) support for and commitment to the local STP.

The NWL STP will describe plans at different levels of ‘place’ – across the whole system in North West London, from the local to the sub-regional, as appropriate. Local plans, including those jointly developed for Harrow, form the building blocks of the NWL STP.

### **Harrow Response to the STP**

The care commissioning and delivery organisations serving the Harrow population have come together to form the Harrow Sustainability and Transformation Plan Group (HSTPG). Harrow CCG is acting as the convenor of the HSTPG and also acts as the conduit across the sub-regional and regional arrangements to coordinate the STP process.

The HSTPG has members from the London Borough of Harrow, London North West Hospitals Trust, Central London Community Health Services, Central and North West London Mental Health Trust, patient groups and 3<sup>rd</sup> sector providers.

An initial high level draft submission was agreed by the HSTPG and made to the NWL STP team in mid-April, and contributed to the NWL draft submission on 15<sup>th</sup> April 2016.

A further draft was submitted in June.

These iterations of the plan were discussed at the Harrow Health and Wellbeing Board meetings in May and August and at the Overview and Scrutiny Committee in June.

The final version of the North West London Sustainability and Transformation Plan was submitted to NHSE on 21<sup>st</sup> October 2016.

The HSTPG will meet in December 2016 to agree a process for the development of a local STP implementation plan by March 2017.

## **Stakeholder Engagement**

The Harrow STP partners have prioritised local stakeholder engagement in the development of the plan including presentations to:

- Harrow Voluntary and Community Services Forum
- HealthWatch Harrow
- Harrow Mind Service User Group (HUG)
- Interfaith Network meeting
- Carers (Carers Harrow and Mencap)
- Harrow Patients Participation Network
- Voluntary Sector Forum Health & Well-being Subgroup
  
- A public event in October, incorporating our draft commissioning intentions, attended by individuals, representatives of local community groups and stakeholders
  
- An online survey for members of the public to provide feedback on the STP and commissioning intentions

The focus of the events was to provide members of the public, voluntary sector, front line staff and key stakeholders from each organisation with an understanding of the STP and its implications for Harrow's health and social care economy.

A final draft of the plan was circulated to member organisations of the STP for comment to the North West London Strategy and Transformation team by Wednesday 7<sup>th</sup> September.

## **Performance Issues**

The STP's delivery will be coordinated across the Harrow health and care economy.

It is anticipated that there will be a positive impact on resident outcomes that are delivered either by partners or by joint working with partners.

These anticipated benefits will be quantified for each programme or project as they are developed in detail. The benefits will be linked to existing or new measures or outcomes, quality, access and productivity as they evolve.

## **Environmental Impact**

At this point in time there is no anticipated environmental impact of the STP.

This will be reviewed on an on-going basis at a programme and project level as the evolving strategies and plans are further developed into change and delivery action plans.

## **Financial Implications/Comments**

The STP is an opportunity to radically transform the way health and social care is provided, and across NWL both the NHS and local authorities have agreed to work together to deliver a sustainable health and care system.

The national £1.8 billion Sustainability and Transformation Fund resources are part of the recurrent real-terms uplift for the NHS in 2016/17 of £3.8 billion. The content of the regional STP submissions, including NWL, will be a determining factor in the allocation decisions nationally.

The national picture for the finances of the public sector, both health and social care, remains extremely challenging. Financial models to support the development of the local and NWL STP are being jointly developed by CCG CFOs. These plans are expected to assist in contributing to and achieving financial balance for health budgets, together with a commitment in principle from NHSE / NWL that transformation should enable funding to be provided to cover local authority Adult Social Care funding gaps.

Work is underway to establish both the funding gaps and the ability to redirect resources to local authorities arising from health and social care transformation.

## **Legal Implications/Comments**

None

## **Risk Management Implications**

To date no formal risk assessment has been undertaken on the potential local impact of the STP. This will be reviewed on an ongoing basis at a programme and project level as the evolving strategies and plans are further developed into change and delivery action plans.

## **Equalities implications**

Was an Equality Impact Assessment carried out? ~~Yes~~/No

A key focus of the STP for Harrow is to address inequalities in both provision and outcomes over the 5 year period.

No Equality Impact Assessment has been carried out at this stage. This will be reviewed as plans develop

## Council Priorities

The Council's vision:

### Working Together to Make a Difference for Harrow

By its nature and intent the STP supports the following corporate priorities:

- United and involved communities: A Council that listens and leads.
- Supporting and protecting people who are most in need.

## Section 3 - Statutory Officer Clearance (Council and Joint Reports)

Name: Donna Edwards	<input checked="" type="checkbox"/>	on behalf of the Chief Financial Officer
Date: 3 January 2017		

<b>Ward Councillors notified:</b>	<b>NO</b>
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## Section 4 - Contact Details and Background Papers

**Contact:** Javina Sehgal, Chief Operating Officer, Harrow Clinical Commissioning Group

**Background Papers:** None